



4201 Morse Lane, Carrollton, TX 75006-1100

March 31, 2005

Rusty Lucas
P.O. Box 422
Sandusky, Ohio 44871

Dear Mr. Lucas:

Thank you for your recent letter and your desire to submit an unsolicited selection of your ideas to our Carlson Restaurants Worldwide marketing department. I regret to inform you that Carlson Restaurants Worldwide's policy is not to accept unsolicited ideas or suggestions. Therefore all materials you forwarded to us are being returned to you.

We are very happy to learn that TGI Friday's is one of your regular restaurants and look forward to serving you again.

Very truly yours,

A handwritten signature in cursive script that reads "L Sharman".

Leslie Sharman
Senior Vice President
General Counsel

LS:dm

Enclosure (original materials)